# ROLLOUT: THE ROLL OUT OF STRATEGY

Equip senior executives to understand and apply the ideas that deliver greatest chance of greatest strategic success.

An OPD-Theory<sup>TM</sup> Executive oneday workshop guiding clarity in Executive thinking enabling better ideas that when applied build improved results for stakeholders and greater work life experience for people.



For maximum senior leadership development, recommend maximum a workshop every five month, beginning with the workshop applicable. Broadly in sequence: Team Leadership, Mind of the CEO, Time Budgeting, Modern HR, Rollout, Human Capital, Organizational Development.

# The fundamental science

By our human nature we always have the choice of ideas we adopt<sup>1</sup>. There are many reasons why a person may select some ideas and not others. Ideas may be familiar, popular, require less effort, promoted by a person that is liked, best suits religious opinion, better suits prior psychological opinion, etc.

Science<sup>2</sup> is the social process of identifying the best ideas that offer the greatest opportunity to achieve the greatest result, according to tight ethical rules on theory, publication, and empirical research<sup>3</sup>. We refer to this process as choosing ideas based on REASON.

Human nature is the capacity to create ideas and apply them to manage the situation in which the person finds themselves<sup>4</sup>. The more the ideas describe and offer insight into the way the situation works<sup>5</sup> the more effective our management of that situation<sup>6</sup>.

We structure our mind, therefore we determine what we 'see' and what we do based on the ideas we choose to allow shape our very existence. We act according to

<sup>1</sup> Little, Graham Richard, The Psychology of Freedom (September 1, 2016). Available at SSRN: http://ssrn.com/abstract=2833671

<sup>2</sup> Little, Graham Richard, Redefining Science as the Social Extension of Human Nature: A New Intellectual Position Derived from the Proposition that We Can Only Interact with Perceptual Fields (November 27, 2016). Available at SSRN: https://ssrn.com/abstract=2876338

<sup>3</sup> Masters of Business Thesis from Unitec: Sabarwal, Parwinder Kaur, http://unitec.researchbank.ac.nz/handle/10652/2673

<sup>4</sup> Little, Graham Richard, The Origin of Consciousness (July 26, 2016). Institute of Theoretical and Applied Social Science, New Zealand, Sixth edition, March 2016. Available at SSRN: http://ssrn.com/abstract=2814742

<sup>5</sup> Little, Graham Richard, Through the Glass Darkly (July 19, 2016). Available at SSRN: http://ssrn.com/abstract=2811861

<sup>&</sup>lt;sup>6</sup> The ideas we use to manage any situation is called our game plan. Improved game plans effectively applied the greater our success.



what we 'see', therefore the ideas we allow as the structure of our mind determines what we do in life. And that includes our work life.

This workshop enables global leading insight into ideas that if applied will enable improved results and improved work life fulfilment for people.

### OPD-theory<sup>TM7</sup> workshops

The OPD-theory<sup>™</sup> competitive advantage is *better science* → *better technology* → *when applied produces better results*. Hence all workshops are grounded on the science of people, and the ideas and understanding resulting from that on how to best design and operate organization that enable the best result for all. All courses suited to organizations from two people to 2 or more million. Size much less important than learning how to align minds to a common end (the strategy).

## Rollout<sup>8</sup> one-day workshop

Why bother?

Assume sales of \$1000, cost of \$920. Profits 8%. Assume sales improved 3%, and costs reduced 3%. What is the increase in profits?

| Sales | \$1000 | +3% | \$1030.0 |  |
|-------|--------|-----|----------|--|
| Costs | \$920  | -3% | \$921.85 | Accounting for cost of extra sales. [0.92 - (0.92*0.3)] * 1030=921.85<br>A 35% increase in profits. People working smarter not harder. |
| EBIT  | \$80   |     | \$108.15 |  |

Reflective questions<sup>9</sup>

• Coherence: Imagine the strategy in the mind of the CEO. Imagine it a 'colour'. Now, imagine the mind of every person a shade of that colour as a measure of their clarity of what they need to do to make a full contribution to achieving the

<sup>&</sup>lt;sup>7</sup> The TM is not registered, but indicates the organization understanding derived from the general theory of psychology, refer footnote 4.

<sup>&</sup>lt;sup>8</sup>Little, Graham Richard, Rollout: Improving Rollout of Business Strategy (September 6, 2016). Available at SSRN: <a href="http://ssrn.com/abstract=2835794">http://ssrn.com/abstract=2835794</a>

<sup>&</sup>lt;sup>9</sup> Little, Graham Richard, People are the Greatest Organization Asset, But If and Only If... (April 11, 2017). Available at SSRN: <a href="https://ssrn.com/abstract=2951430">https://ssrn.com/abstract=2951430</a>

strategy. Would you expect increased strategic success if minds closer to the same CEO colour?

- Strategic precision: Is the strategy less than 400 words? Can it be crystallised in a single sentence? Do you think this precision is important? Why?
- Clarity: To get it clear in mind it needs to be first clear on paper.

Summary of The Mind of the CEO workshop

**Delegates**: Senior executives responsible for enterprise success.

**Pre-requisites**: In or about to occupy a senior executive position in an executive team responsible for enterprise success.

**Duration**: 4x1.5 hours sessions. Best conducted as a single day, 8-hour workshop.

Pre-reading: None.

**Materials**: Hard backed, print reference copy of the book Rollout. Distributed prior as PDF. Agenda. Notepad.

Breaks: Lunch, am and pm teas provided.

**Aim:** Equip senior executives to understand and apply the ideas that deliver greatest chance of greatest strategic success.

**Facilitation philosophy:** "I cannot teach anybody anything. I can only make them think". Socrates. Small teams, each group to agree its position on each question. 40 minutes to draft the answers for discussion. Then a 50-minute plenary discussion on the questions. There are 8-12 questions in each session. It is busy, intense, focused. Delegates will come away tired. But energised, equipped, determined.

Workshop agenda

**Session 1**: Leadership judgement and standing human capital.

**Session 2**: Leadership effectiveness and aptness of game plans.

**Session 3:** Leadership effectiveness and motivation.

**Session** 4: Executive action to improve strategic success.

Key issues in applying the ideas. Dealing with resistance, managing the changes. Building the performance culture. Projecting the level of results.

### Discuss fees with the local distributor.